Elevating Transportation to New Heights

WTS Annual Conference
Denver, Colorado - May 9-11, 2012

Advancing Women in Transportation

Strategic Partner CH2M HILL®
For more than 100 years, CH2M HILL and Halcrow, a CH2M HILL company, have helped clients lay the transportation foundations for healthy, vibrant and thriving communities. As the strategic partner and sponsor of the 2012 Annual Conference, we are committed to the WTS International’s vision of transforming the transportation industry through the career advancement of women.

We encourage conference participants to *Elevate Transportation to New Heights* by sharing your experiences and knowledge with someone who may be interested in the transportation profession; mentoring young women about the opportunities in science, technology, engineering and mathematics; and getting involved and making a difference in your local chapters.

Working together, we can transform the industry through the advancement of women into leadership positions at all levels of the global transportation community.

ch2mhill.com/transportation
Welcome to the Rockies!

On behalf of the Colorado Chapter of WTS, we’d like to welcome you to Denver and the amazing State of Colorado. Colorado was founded on the premise that anyone can seek success and personal freedom. That accepting, entrepreneurial, and uniquely western attitude is reflected in the diversity of our state’s transportation professionals.

Colorado transportation is not for the faint of heart. From our miles of unpaved rural roads to FasTracks (one of the most ambitious public transit expansion programs) to the awe-inspiring Eisenhower/Johnson Memorial tunnel crossing the Continental Divide at 11,112 feet in elevation, Coloradans are, and always will be, at the forefront of transportation innovation. We are sincerely excited to share our state with you.

Feel free to...

• Hike along the 500-mile Colorado Trail from Denver to Durango crossing the Rocky Mountains.

• Enjoy Denver’s urban environs while practicing your kayak skills on the Platte River, just a quick walk from the Downtown Sheraton Hotel.

• Take a Denver B-Cycle out for a short spin around town or test your road biking skills heading up Lookout Mountain in Golden (with some serious climbing and switchbacks).

• Rent a car and take in one of our many Scenic Byways, including Trail Ridge Road (the highest continuous motorway in the U.S.) passing through spectacular Rocky Mountain National Park at 12,183 feet. (Confirm the road is open; it can have snow at anytime.)

• Take a hike and check out the views from Denver Mountain Park’s Red Rocks Amphitheater. Taking in a summer concert at this stunning natural outdoor amphitheater is a tradition for locals.

• Stay for the weekend and mountain bike through our mountain towns. Set among stunning valleys, take your pick of our vibrant mountain communities, such as Breckenridge, Vail, Georgetown, and Steamboat Springs.

We cannot express how proud we are to be hosting the 2012 conference. Colorado Chapter volunteers have been working tirelessly to create an unmatched program of tours, events, and activities so you can experience all that our state has to offer. We’ve secured many top transportation innovators to investigate policy, projects, and future trends across all modes. Freight, aviation, ports, transit, rail, innovative roadway projects, funding, and policy topics will be explored by our speakers and panels. This conference also provides an unparalleled opportunity to meet and engage with many top-tier leaders in the transportation industry from around the world.

New conference elements in 2012 include our reception for first-time conference attendees and new WTS members, a Colorado craft beer tasting event paired with expanded poster session presentations and the silent auction. All proceeds from these events benefit the WTS Foundation scholarship programs.

Not to be missed this year: Filmmaker, actress, and advocate for women and girls, Jennifer Siebel Newsom will deliver the keynote address at Thursday’s luncheon. She’s the writer, director, and producer of the 2011 Sundance documentary film Miss Representation, which explores how the media’s misrepresentations of women have led to the under-representation of women in positions of power and influence.

We could go on for pages espousing the wonders of Colorado, the WTS Colorado Chapter, and the 2012 Annual Conference. Take some time to talk with our members, and they will convey why we are so lucky to be Coloradans and proud to be part of WTS.

Enjoy the conference and welcome to Colorado, where we truly are Elevating Transportation to New Heights.
# Conference Committee Chairs

## Conference Chairs
- Carrie Wallis
  Atkins
- Chris Proud
  Steer Davies Gleave
- Nadine Lee
  RTD
- Galina Leiphart
  TSH Engineering
- Carla Perez
  RTD

## Coordination of VIPs
- Karen Good
  City & County of Denver
- Cynthia Otegui
  Felsburg Holt & Ullevig

## Fundraising
- Marjorie Alexander
  Two Hundred

## Hospitality
- Scott Epstein
  Pinyon Environmental
- Cassie Slade
  Fehr & Peers

## Programs
- Andy Mountain
  GBSM

## Publicity
- Terry Ruiter
  City & County of Denver
- Chuck Huffine
  Jacobs

## Technical Tours
- Genevieve Hutchison
  RTD
- Danielle Smith
  Jacobs

## Volunteer Coordination
- Emily Gloeckner
  Fehr & Peers
- Molly Veldkamp
  Fehr & Peers

## Poster Session
- Genevieve Hutchison
  RTD
- Lacy Bell
  RTD

## Receptions & Venues
- Emily Snyder
  City & County of Denver

## Buddy Project
- Genevieve Hutchison
  RTD

## Transportation You
- Nyssa Beach
  Jacobs

## Diversity
- Tykus Holloway
  City & County of Denver
- Amy Lewin
  City of Fort Collins
Tuesday, May 8, 2012

8:00am – 12:00pm  WTS Board of Directors Meeting* - Director's Row F
1:00pm – 4:00pm  WTS Foundation Board Meeting* - Director’s Row F

Wednesday, May 9, 2012

6:45am – 7:45am  Group Run - Plaza Lobby
8:00am – 6:30pm  Registration - South Convention Lobby
8:00am – 4:00pm  Executive Women's Round Table - Windows Room**
8:30am – 10:00am  Chapter Leaders Meeting* - Grand Ballroom 1
9:00am – 12:00pm  Technical Tour #4* - Grand Ballroom Foyer
1:00pm – 4:00pm  Professional Development Workshop: Writing to Win Competitive Grants* - Tower Court D
1:00pm – 4:00pm  Concurrent Technical Tours #5 - #7* - Grand Ballroom Foyer
4:00pm – 5:00pm  Book Club Happy Hour, Quiet: The Power of Introverts - Century Room, Mezzanine Level
5:00pm – 6:00pm  Blue Ribbon Reception**
6:00pm – 7:30pm  Welcome Reception - History Colorado Center, 1200 Broadway

Thursday, May 10, 2012

6:45am – 7:45am  Group Run - Plaza Lobby
7:00am – 5:30pm  Registration - South Convention Lobby
8:00am – 9:00am  Breakfast & Welcome - Grand Ballroom
8:00am – 9:00pm  Exhibits – South Convention Lobby
9:00am – 10:30am  Opening General Session - Grand Ballroom
10:00am – 7:00pm  Silent Auction Bidding - North Convention Lobby
10:45am – 12:15pm  Concurrent Technical Sessions
  Track 1: Professional Development
     Do You Hear Me? - Tower Court A
  Track 2: Funding
     Innovative Finance The Likelihood of Unicorns? - Tower Court B
  Track 3: Livability & Sustainability
     The Last Mile – How to Get People to/from Transit Sustainably - Tower Court C
  Track 1: Professional Development
     Sharing the “A to Zs” of Transportation Career Opportunities - Tower Court D
12:15pm – 1:45pm  Lunch & General Session - Grand Ballroom
2:00pm – 3:30pm  Concurrent Technical Sessions
  Track 1: Professional Development
     Leaps & Bounds on Your Career Path - Tower Court A
  Track 3: Livability & Sustainability
     Moving the Masses - Tower Court B

Jennifer Siebel Newsom, filmmaker, actress, and advocate for women and girls

Concurrent Technical Sessions

Conference at a Glance

Track 4: Moving Goods & People Worldwide
Freight Railroads - Moving the Economy - Tower Court C
2:00pm – 4:00pm Advisory Board Meeting** - Tower Court D
3:45pm – 5:15pm Concurrent Technical Sessions

Track 1: Professional Development
The Balancing Act - Tower Court A

Track 2: Funding
Special Delivery - Tower Court B

Track 4: Moving Goods & People Worldwide
Delivering the World - Port Expansion Program - Tower Court C
4:00pm – 5:15pm Book Club Happy Hour, Drive - Century Room, Mezzanine Level
4:00pm – 5:00pm Leadership Alumnae Reunion**
5:00pm – 6:00pm New Member and First-Time Conference Attendees Reception**
6:00pm – 7:00pm VIP Reception**
5:30pm – 7:00pm Colorado Craft Beer Tasting - North Convention Lobby ($15 to attend)
5:30pm – 7:00pm Silent Auction Final Bidding - North Convention Lobby
5:30pm – 7:00pm Poster Session - North Convention Lobby
7:00pm – 8:30pm Annual Awards Banquet - Grand Ballroom
8:30pm – 10:00pm Silent Auction Cash Out & Pickup

Friday, May 11, 2012

6:45am – 7:45am Group Run - Plaza Lobby
6:45am – 7:45am Book Club Happy Hour, Interstate 69 - Century Room, Mezzanine Level
7:30am – 2:00pm Registration - South Convention Lobby
8:00am – 9:00am Breakfast & WTS Annual Business Meeting - Grand Ballroom
8:00am – 2:00pm Exhibits - South Convention Lobby
9:00am – 10:15am General Session - Grand Ballroom
10:15am – 12:00pm Concurrent Technical Sessions

Track 2: Funding
Diets for the Long Haul - Tower Court A

Track 3: Livability & Sustainability
Livable Communities - Tower Court B

Track 4: Moving Goods & People Worldwide
First Class Upgrade - Airport Improvements for the Future - Tower Court C
12:00pm – 1:30pm Lunch & General Session - Grand Ballroom
Anna Post, author and business-relationship and etiquette expert
2:00pm – 4:00pm Concurrent Technical Tours #8 - #10* - Grand Ballroom

Saturday, May 12, 2012

9:00am – 10:30am WTS Fun Run/Walk - South Convention Lobby

* Pre-Registration Required
** Invite Only
### Program Details

#### Tuesday, May 8, 2012

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<th>Time</th>
<th>Event</th>
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<tr>
<td>8:00am – 12:00pm</td>
<td><strong>WTS Board of Directors Meeting</strong> - <em>Director's Row F</em> (Pre-Registration Required)</td>
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#### Wednesday, May 9, 2012

<table>
<thead>
<tr>
<th>Time</th>
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| 6:45am – 7:45am | **Group Run** - *Plaza Lobby*  
Join us for an informal run through Denver neighborhoods. |
| 8:00am – 6:30pm | **Registration** - *South Convention Lobby*                           |
| 8:00am – 4:00pm | **Executive Women’s Round Table** - *Windows Room* (Invite Only)      |
| 8:30am – 10:00am| **Chapter Leaders Meeting** - *Grand Ballroom 1* (Pre-Registration Required) |
| 9:00am – 12:00pm| **Technical Tour 4**: **Moving & Shaking Along Colfax Avenue** - *Redevelopment Opportunities & Transportation Improvements* - *Grand Ballroom Foyer*  
Jack Kerouac wrote about this place. Bob Dylan lived here. Clint Eastwood used it for a film location. Colfax Avenue is a historic, vibrant, dynamic, urban, every-changing and colorful street. Learn about how districts, zoning, parking, transit studies, and recent bond-funded improvements work in concert to shape East Colfax. See the built environment of Colfax Avenue while hearing from local business owners and touring adaptively re-used buildings to get a sense of all the corridor has to offer and to understand the steps the City and County of Denver, business owners and residents have taken to further enhance Colfax Avenue. |
| 1:00pm – 4:00pm | **Professional Development Workshop**: **Writing to Win Competitive Grants** - *Tower Court D* (Pre-Registration Required)  
Once predictable, federal funding streams are slowing to a trickle. Now in a new funding landscape with a myriad of deserving projects, you must be more compelling and creative. Competitive grants are one way you can advance projects from planning to implementation. Attend this interactive workshop and get real-world tips on how to make your grant submittals stand out and win. Read, dissect and learn from the mistakes of others. Get the inside scoop on why projects get shelved. Participate in a lively Q&A session with a panel of grant reviewing experts from FHWA, FTA, EPA, and HUD. This workshop is specifically tailored for public and private sector transportation professionals. Register today and get the insight you need to successfully advance the next critical transportation project in your region.  
**Panel**  
Charmaine Knighton, Acting Regional Administrator, Federal Transit Administration - Region VIII  
Shayne Brady, Community Planning and Development Representative - US Department of Housing & Urban Development - Region VIII  
**Moderator**  
Nicky Lee, CEO, Folsom Point, LLC |
Program Details

1:00pm – 4:00pm  **Concurrent Technical Tours** -  *Grand Ballroom Foyer* (Pre-registration required. If space permits, non-conference attendees may register on-site at the conference.)

1:00pm – 4:00pm  **Technical Tour 5: Urban Mobility – Denver’s Vibrant Downtown Network**

Join this walking tour for an up close look at the visioning, innovative funding mechanisms, and nuts and bolts of Denver’s major downtown corridors. The 16th Street Transit Mall is an incredibly successful tree-lined pedestrian promenade with a free shuttle through the center of Downtown. Contrast this corridor with 14th Street, Denver’s “Ambassador Street,” where a recently completed multi-million dollar streetscaping project has transformed downtown’s cultural spine into an inviting, livable street. Wear comfortable shoes and see how these two projects impact the way people move through Downtown.

1:00pm – 4:00pm  **Technical Tour 6: Building the West – West Corridor, the Latest RTD Light Rail Line**

This tour will provide an opportunity to get up close and personal with one of RTD’s premier transit projects. The new West Corridor Light Rail Line is nearing completion after five years of construction and will be completed by mid-2013. The 12-mile light rail line includes 12 stations and extends west from Denver Union Station in downtown Denver to Jefferson County, passing through the cities of Denver, Lakewood, and Golden. The corridor traverses dense residential neighborhoods, new development, a community college, and the Jefferson County Government Center. Several bridges will be discussed, including the innovative 6th Avenue basket-handled tied arch bridge that was erected using the “roll out” method. This tour will offer the opportunity to not only see the progress on the corridor, but also learn about innovative construction methods and discuss community issues that arose during planning and construction.

1:00pm – 4:00pm  **Technical Tour 7: Setting the Precedent for Bike Sharing – Cycling Tour of the Denver B-Cycle System**

Denver B-Cycle grew from the significant efforts of local sustainability advocates and former Mayor John W. Hickenlooper’s challenge to make the 2008 Democratic National Convention the greenest in the history of mankind. Denver B-Cycle was the first large-scale municipal bike sharing system in the United States. Since April 2010, B-Cycle has been serving the Denver area with an economical and convenient way to make short trips, with over 500 bikes at 51 stations throughout the city. This tour will give an overview of the B-Cycle system and will take a scenic, leisurely tour of Denver on the signature red bicycles. Hop on and come pedal through Denver’s bicycle-friendly streets with us while learning about how bike sharing has enhanced multi-modal transportation and neighborhood connectivity.

4:00pm – 5:00pm  **Book Club Happy Hour** -  *Century Room, Mezzanine Level*

*Quiet: The Power of Introverts in a World That Can't Stop Talking*

5:00pm – 6:00pm  **Blue Ribbon Reception** -  (Invite Only)

Sponsored By

**ATKINS**
Welcome Reception (Cocktail fare will be served.)
History Colorado Center, 1200 Broadway
As a new Smithsonian Affiliate, the History Colorado Center is Denver’s newest cultural attraction. Designed to ignite imaginations of all ages about Colorado history, this new museum is a hub for civic engagement while creating a rich experience for visitors through exhibits and programs that will blend technology, media, environments and artifacts. Transportation options: See maps at Colorado Chapter’s hospitality table.

Thursday, May 10, 2012

6:00pm – 7:30pm  Welcome Reception (Cocktail fare will be served.)

Thursday, May 10, 2012

6:45am – 7:45am  Group Run - Plaza Lobby

7:00am – 5:30pm  Registration - South Convention Lobby

8:00am – 9:00pm  Exhibits

8:00am – 9:00am  Breakfast & Welcome - Grand Ballroom

WTS Colorado President, Crissy Fanganello
WTS President and CEO, Marcia Ferranto
WTS 2010-2012 Chair, Terry Gruver

9:00am – 10:30am  Opening General Session: Leadership Perspectives - Grand Ballroom
In this dynamic plenary session, five women who serve in the top position of their state department of transportation share their leadership perspectives. Learn the skills they have brought to their organizations and those that they have developed in order to be leaders in a male-dominated industry. Celebrate the changes they are bringing to their organizations and to the industry as leaders, role models and mentors.

Panelists
Paula Hammond, PE, Secretary of Transportation, Washington Department of Transportation
Susan Martinovich, PE, Director, Nevada Department of Transportation
Melinda McGrath, PE, Executive Director, Mississippi Department of Transportation
Ann Schneider, Secretary of Transportation, Illinois Department of Transportation
Beverley Swaim-Staley, Secretary of Transportation, Maryland Department of Transportation

Moderator
Liz Levin, Director, Massachusetts Department of Transportation and MBTA
### Program Details

**10:00am – 7:00pm**
**Silent Auction Bidding** - North Convention Lobby

**10:45am – 12:15pm**
**Concurrent Technical Sessions**

**10:45am – 12:15pm**
**Track 1: Professional Development  Do You Hear Me? - Tower Court A**
Over time, communication tools and expectations have changed. This panel will explore how social media, cross-generational conversations and teleworking have changed our daily lives and how they will impact the “new” business world. The panel will draw from successful communications techniques and present some of the most technologically advanced communications tools as examples of improving office and project communications.

**Speakers**
- Michele Hovet, Chief Information Officer, City of Arvada, CO
- Melissa Jordan, Senior Web Producer, Bay Area Rapid Transit District
- Karen Morales, CEO, Communication Infrastructure Group, LLC

**Moderator**
- Andy Mountain, Principal, GBSM

**10:45am – 12:15pm**
**Track 2: Funding  Innovative Finance – The Likelihood of Unicorns? - Tower Court B**
Are there really new and innovative ways to finance projects or are we living in fantasyland? The need for creative funding has turned into the norm, not the exception, and providing justification of transportation values and strategies are more important than ever. This session will explore new and unique ways to address the funding conundrum and debate the effectiveness of communicating the importance of transportation improvements. This session will focus on practical solutions for consideration, paired with visionary ideas to communicate the importance of transportation improvements.

**Speakers**
- Jennifer Mayer, Senior Program Advisor, Federal Highway Administration
- Denise Walz, Principal, PRR
- Sharon Greene, President, Sharon Greene + Associates

**Moderator**
- Michael Schneider, Managing Partner, InfraConsult

**10:45am – 12:15pm**
**Track 3: Livability & Sustainability  The Last Mile – How to Get People to/from Transit Sustainably - Tower Court C**
A transit passenger’s trip does not end where the bus, train, or ferry drops them off. The trip is comprehensive, covering the space from the moment they leave their origin, to the moment they arrive at their destination. Transit agencies and local jurisdictions have long struggled with addressing the ‘whole trip,’ especially that last mile (or half mile) getting a passenger to their final destination. Transportation Demand Management (TDM) techniques are being applied in communities across the US and around the world with great success to improve the operation of existing infrastructure. This session will explore how innovative TDM applications with a wide range of applications and start-up costs and partnerships among transit agencies, local jurisdictions, and public health advocacy groups are improving these connections. With the aim of increasing capacity with less cost and construction, this discussion will focus on successful bike/car share programs, online tools including journey planners, carpooling, and multi-modal options.
Program Details

Speakers
Monica Buhlig, Senior Community Health Specialist, Kaiser Permanente Colorado
Marsha Anderson Bomar, Senior Principal, Stantec
Lisa Buchanan, Associate, Steer Davies Gleave

Moderator
Tracy Winfree, Director of Public Works for Transportation, City of Boulder

10:45am – 12:15pm Track 1: Professional Development Sharing the “A to Zs” of Transportation Career Opportunities with Generations X, Y, and Z - Tower Court D
With the retirement of baby boomers on the rise, the field of transportation has a need to recruit, cultivate, and nurture a talented pool of young women to become its future leaders. This session will describe efforts targeting “Generation X, Y, and Z” females to consider a range of career opportunities in transportation.

Speakers
Clark Martin, Team Leader, Affiliate Program, Office of Technical Services, Federal Highway Administration
Gina McAfee, Senior Project Manager, Jacobs

Moderator
Dr. Sandra Rosenbloom, Senior Fellow, Urban Institute

12:15pm – 1:45pm Lunch & General Session - Grand Ballroom
Miss Representation
Keynote Speaker
Jennifer Siebel Newsom, filmmaker, actress, and advocate for women and girls

Jennifer Siebel Newsom wrote, directed, and produced the 2011 Sundance documentary Miss Representation, which explores how the media’s misrepresentations of women contribute to the under-representation of women in positions of power and influence. Newsom also launched MissRepresentation.org, a call-to-action campaign that gives women and girls the tools to realize their full potential.

Sponsored By

2:00pm – 3:30pm Concurrent Technical Sessions

2:00pm – 3:30pm Track 1: Professional Development Leaps & Bounds on Your Career Path - Tower Court A
Career transitions can be the most exciting or scariest event of one’s life. Learn from this panel about how to best manage career changes and transitions. Transitions from technical to management positions, from senior management to corporate boards, between public and private sectors, or from senior level positions to new career opportunities. The panel will focus on real techniques for seeking out employment in different sectors of the transportation industry, as well as provide tools for positioning and landing a great new job in this challenging economy.
Program Details

Speakers
Susan Barnes-Gelt, Independent Consultant and Former Denver City Councilor
Ann Bowers, Associate, Fehr & Peers
Shane Stowell, Principal, RHR International
Monica Strobel, Consultant & Author (The Compliment Quotient), Positive Focus Success Project

Moderator
Crissy Fanganello, Director, Policy and Planning, Denver Public Works

2:00pm – 3:30pm  Track 3: Livability & Sustainability  Moving the Masses - Tower Court B
Planning for and managing large events is an exciting and daunting task. From the U.S. Presidential Inauguration to the Vancouver and London Olympics, the experience an attendee has at a major event can be life changing. Their experience can be shaped by their ability to travel to, from, and around their destination. This session will focus on the keys to success from the Vancouver Olympics and the 2009 Democratic National Convention in Denver, as well as strategies for the upcoming London Olympics. This session will explore the following tasks necessary for moving the masses: development of event transportation plans, research conducted to establish values of time and mode constants, modeling of crowd flows, identifying safety and security needs, analysis of public transit operations, and strategies for adequate signage and wayfinding. The session will also explore crowd management for emergency events.

Speakers
Margaret Wittgens, Program Manager for Major Infrastructure Studies, TransLink
Janie Hollingsworth, Senior Engineer, Campbell Technology Corporation, Inc.
Karen Giese, Vice President Product Management, PTV America, Inc.
Martha McGowan, Director of Operations for the Olympic Delivery Authority – London 2012, Sparrowhawk, Inc.

Moderator
Cinde Weatherby, Director, Texas Transportation Institute’s Strategic Transportation Solutions Center

2:00pm – 3:30pm  Track 4: Moving Goods & People Worldwide
Freight Railroads – Moving the Economy - Tower Court C

The robustness of freight delivery, manufacturing, and logistics sectors are indicators of our economic strength. The cost effectiveness of freight railroads helps give U.S. businesses a competitive advantage in the global marketplace. More than 560 freight railroads operate in the U.S today. Since one train can carry the freight of 280 or more trucks, railroads help reduce highway gridlock and the need to spend taxpayer money on highways, and ultimately reduce greenhouse gas emissions by 75 percent. This session will examine the interface of freight rail, trucking, and ports. Specific focus will be placed on examining lower cost models for moving goods and materials; as well as the challenges/opportunities faced by the freight rail industry. Real world examples will be presented of how the freight railroad industry is helping to support economic resurgence and a greener environment will be presented.

Speakers
Joe Arbona, General Director, Policy and Partnerships, Union Pacific
Jennifer Macdonald, AVP Government Affairs, Association of American Railroads
Earl Wacker, Vice President and National Director Railroads, URS

Moderator
Susan Grabler, Mountain West Regional Rail Manager, David Evans and Associates, Inc.
2:00pm – 4:00pm  Advisory Board Meeting - Tower Court D (Invite Only)

3:45pm – 5:15pm  Concurrent Technical Sessions - Tower Court C

3:45pm – 5:15pm  **Track 1: Professional Development The Balancing Act** - Tower Court A
How do you keep up with project deadlines, proposal efforts and professional organization commitments while spending time with family/friends and enjoying your favorite passions in life? This session will discuss how careers are shaped by life choices, such as staying home with kids or passing up a promotion or changing careers. The speaker(s) will explore if it is possible to ‘have it all,’ using specific experiences and tradeoffs made throughout their own careers.

**Speakers**
Liz Rao, Vice President, HNTB Corporation
Kara Swanson, Environmental Planner, Parsons Brinckerhoff
Bernetta Collins, Director – Resource Center, Federal Highway Administration

**Moderator**
Gina McAfee, Senior Project Manager, Jacobs

3:45pm – 5:15pm  **Track 2: Funding Special Delivery** - Tower Court B
What is the best innovative delivery method for your project? Much discussion and research is comparing/contrasting design-build, design-bid-build, and design-build-finance-operate-maintain (DBFOM) delivery models. Learn from industry leading constructors about their experiences and the latest research comparing costs on innovative project delivery programs. Among others from around the world, this session will highlight the local RTD Eagle P3 project, the first Federal Transit Administration DBFOM project, as well as the Dulles Toll Roads.

**Speakers**
Phillip Washington, CEO and General Manager, Regional Transportation District
Gregory Amparano, Executive Project Director - Vice President, Denver Transit Partners / Fluor Corporation
Katie Nees, Program Manager, Jacobs

**Moderator**
Randy Pierce, Director, National Programs, Jacobs

3:45pm – 5:15pm  **Track 4: Moving Goods & People Worldwide Delivering the World** - Port Expansion Program - Tower Court C
From the Gulf of Mexico to Dandong in Liaoning Province of China, our globalized economy is supporting major port expansions throughout the world. Billions of dollars are being spent worldwide to increase port capacity and serve as economic engines for established and growing markets. The completion of the Panama Canal expansion project in 2014 will allow container ships twice the standard size to easily transit through the Americas. The session will provide details on the Panama Canal Program and investigate the broader benefits of such expansions at the Port of Long Beach, Port of Oakland, Georgia Ports Authority, and the Mississippi State Port at Gulfport. Focus will be on the significant growth in port employment and infrastructure, environmental impacts and benefits, security challenges, and how ports in the U.S. work with the surrounding communities.
Speakers
Eric Shen, Director of Transportation Planning, Port of Long Beach
Jean Banker, Deputy Executive Director, Port of Oakland
Steve Wanders, Vice President – Director of Ports and Maritime, CH2M HILL

Moderator
Richard Luebbers, Vice President and Program Manager, CH2M HILL

4:00pm – 5:15pm  
Book Club Happy Hour -  
Drive: The Surprising Truth About What Motivates Us  
Century Room, Mezzanine Level

4:00pm – 5:00pm  
Leadership Alumnae Reunion (Invite Only)

5:00pm – 6:00pm  
New Member & First Time Conference Attendees Reception (Invite Only)

6:00pm – 7:00pm  
VIP Reception (Invite Only)

5:30pm – 7:00pm  
Colorado Craft Beer Tasting - North Convention Lobby ($15 to attend)
Join us and our Colorado brewmasters for a special beer-tasting event.

5:30pm – 7:00pm  
Silent Auction Final Bidding - North Convention Lobby
Silent auction items will be on display for FINAL bidding ending tonight! Support WTS Foundation’s scholarships.

5:30pm – 7:00pm  
Poster Session - North Convention Lobby
Display posters staffed by professionals highlighting their unique transportation experience or research. (Exhibitors and topics listed on pp. 22-23.)

7:00pm – 8:30pm  
Annual Awards Banquet - Grand Ballroom
Emcee: Amelia Earhart, 9News Traffic Reporter
Join us to congratulate and celebrate the accomplishments of this year’s Recognition Awards and Scholarship Recipients. New to the event will be our Emcee, Amelia Earhart, the traffic/transportation reporter for Denver’s 9News. Amelia’s parents decisively named her after her famous relative to provide a positive female role model to look up to and also give her a name that no one would forget.

Sponsored By

8:30pm – 10:00pm  
Silent Auction Cash Out & Pickup - North Convention Lobby
Proceeds benefit the WTS Foundation’s Scholarships
Friday, May 11, 2012

6:45am – 7:45am  Group Run - Plaza Lobby

6:45am – 7:45am  Book Club Happy Hour - Century Room, Mezzanine Level
INTERSTATE 69: The Unfinished History of the Last Great American Highway

7:30am – 2:00pm  Registration - South Convention Lobby

8:00am – 9:00am  Breakfast & WTS Annual Business Meeting - Grand Ballroom
Sponsored By
PARSONS BRINCKERHOFF

8:00am – 2:00pm  Exhibits - South Convention Lobby

9:00am – 10:15am  General Session - Grand Ballroom
Join us for a presentation regarding women in Turkey and the Middle East region and how the involvement of WTS can help.

Speakers:
Kenan Bogzgeyik, Undersecretary of the Turkish Ministry of Family and Social Policy
Zeina Nazer, Secretary General, ITS ARAB
Safak Müderrisgil Akin, Consultant for the Turkish Ministry of Family and Social Policy
Vahit Calisir, Consultant for the Turkish Ministry of Family and Social Policy
Sadullah Uzun, General Manager, Verisun

10:15am – 12:00pm  Poster Session - North Convention Lobby
Engage with professionals from across the country to discuss their recent transportation projects and research. (Exhibitors and topics listed on pp. 22-23.)

10:30am – 12:00pm  Concurrent Technical Sessions

10:30am – 12:00pm  Track 2: Funding Diets for the Long Haul - Tower Court A
All organizations are currently dealing with the reality of significant financial constraints. How can organizational sustainability help both the public and private sector? This session will review the inherent link between our budgets and creating strong and sustainable organizations in the long term. The panel participants will address the realities of shrinking budgets, low staff morale, and layoffs/redundancies. The panel will provide real world techniques and experiences of how organizations have successfully overcome these challenges.

Speakers
Carla Perez, Assistant General Manager - Administrative Services, Regional Transportation District
Katrina Wert, Director of Workforce Initiatives, Community College of Denver
Teana Bush, Human Resources Project Manager, Dallas Area Rapid Transit (DART)

**Moderator**
Debra Perkins-Smith, Director, Division of Transportation Development, Colorado Department of Transportation

**10:30am – 12:00pm**

**Track 3: Livability & Sustainability Livable Communities** - *Tower Court B*

Agencies and communities are looking for innovative ways to fund improvements to their surroundings to ensure they are livable and sustainable. This session will provide information on the current status and the future of the HUD - DOT - EPA Partnership for Sustainable Communities. Reconnecting America will provide insights on the importance of this national nonprofit organization that “advises civic and community leaders on how to overcome community development challenges to create better communities for all.” Finally, an exciting local example will be highlighted from the Denver Housing Authorities’ redevelopment of the La Alma/South Lincoln area.

**Speakers**
Lisa Davis, Program Officer, Ford Foundation
Rick Garcia, Regional Administrator and Senior Advisor to the Secretary on Sustainability, U.S. Department of Housing and Urban Development
Kimball Crangle, Senior Developer, Denver Housing Authority

**Moderator**
Charmaine Knighton, Acting Regional Administrator, Federal Transit Administration - Region VIII

**10:30am – 12:00pm**

**Track 4: Moving Goods & People Worldwide First Class Upgrade - Airport Improvements for the Future** - *Tower Court C*

Airports are dynamic and complex ‘little international cities’. Managing all of the moving parts of an airport is a challenging task. When one link in the chain breaks down, it impacts all components within the system. This session will examine the compelling work managing the day-to-day activities of major airports, as well as planning for the future with major airport expansion programs. This session aims to examine operations and expansion with leaders from Denver International Airport (DIA), Washington Dulles International Airport (IAD), as well as a new perspective from the Front Range Airport and their path to becoming a spaceport.

**Speakers**
Margaret McKeough, Executive Vice President and Chief Operating Officer, Metropolitan Washington Airports Authority
Kim Day, Manager of Aviation, Denver International Airport
Dennis Heap, Executive Director, Front Range Airport

**Moderator**
Kate Fletcher, Regional Director, Civil Aviation - Prairie and Northern Region, Transport Canada
12:00pm – 1:30pm

**Lunch & General Session - Grand Ballroom**

Personal Skills for Professional Success

Keynote Speaker

Anna Post, author and business-relationship and etiquette expert

Anna Post from the Emily Post Institute delivers actionable tools for building business relationships, provides answers to dealing with difficult customers and associate situations, as well as communication etiquette in today’s transportation industry.

Sponsored By

![Jacobs](image)

2:00pm – 4:00pm

**Concurrent Technical Tours - Grand Ballroom Foyer** (Pre-registration required. If space permits, non-conference attendees may register on-site at the conference.)

2:00pm – 4:00pm

**Technical Tour 8: Redefining a ‘Transit Hub’ – RTD’s Denver Union Station Redevelopment**

Denver Union Station (DUS) in lower downtown Denver is the crown jewel of RTD’s FasTracks Program. The revitalized historic depot will ultimately serve as the transfer point for light rail, bus, commuter rail, and as a major activity hub with surrounding development. The walking tour will take participants through the ongoing construction activities with discussion of how the commercial, office, and retail spaces relate to the overall success of DUS.

2:00pm – 4:00pm

**Technical Tour 9: Take Flight! – Denver International Airport Tour**

This tour will showcase exciting aviation and transit facilities and sustainability innovations underway at DIA. From existing international aviation facilities to planned commuter rail connections presently under construction, this tour will offer participants a behind the scenes exploration of the nation’s fifth busiest airport. Participants will visit locations such as the terminal building, central train station, noise office, communications center, emergency command center, maintenance control center, and airfield. Throughout the tour, DIA officials will discuss DIA’s innovative sustainability initiatives, including its solar field and deicer recovery/recycling system. Given the behind the scenes nature of this tour, participants are required to provide a color PDF scan of their passports and/or driver’s licenses by April 6th for DIA security screening. Participants will be required to present the actual ID on the date of the tour.

2:00pm – 5:00pm

**Technical Tour 10: Success! – A Light Rail Tour of the Denver Region’s Transit Oriented Development (TOD) Communities**

Experience Denver’s variety of highly successful TOD communities by light rail! This tour will begin in downtown Denver and travel on the existing light rail. The tour will examine how the Southeast Corridor light rail line has influenced development along Interstate 25 including senior housing and award-winning communities. An insightful overview of RTD’s innovative TOD Pilot Program will be provided and explain how a transit agency can work collaboratively with the development community by leveraging transit agency property in station areas. Lots of Q&A along the way!
Saturday, May 12, 2012

7:30am – 10:30am  **WTS Fun Run/Walk - South Convention Lobby**
Close out the conference right! Join the Colorado chapter to participate in a 5K run/walk. We have partnered with the organization Girls on the Run, a life changing organization promoting experiential learning for girls ages 8-13. Your run fee supports Girls on the Run and the WTS Foundation. Inquire at registration if you would like to join in! Run/walk packets will be available for pickup at registration on Friday. Meet in the South Convention Lobby at 7:30am on Saturday. Run begins at 9:00am.
Woman of the Year

Margaret O'Meara

Vice President
Client Services and Business Development,
Parsons Brinckerhoff

With nearly 30 years of experience, Margaret O’Meara is a recognized leader in the transportation field, both with consulting firms and with public agencies dedicated to development and sustainability of public transportation infrastructure. In her role as Vice President for Client Services and Business development at Parsons Brinckerhoff in Boston, Margaret has full responsibility and accountability for client relationship management, strategic planning, and business development within the New England region. Before joining the private sector, Margaret was a dedicated public servant for multiple Commonwealth of Massachusetts transportation agencies, including MassHighway, serving first as Assistant Area Construction Manager for the Central Artery/Tunnel project and District Highway Director for District 3, and the Massachusetts Bay Transportation Authority (MBTA) as project engineer, project analyst and Assistant Project Manager.

Margaret is passionate about the transportation profession and recognizes the importance of transportation as an economic engine and a critical element of our country’s quality of life. She developed that passion and understanding during nearly two decades as a public servant and continues her commitment to transportation as a consultant and a leader in organizations like WTS, The Alliance of Women's Business and Professional Organizations, CMAA, ACEC, and MassGAP. Margaret is a recognized leader in our profession, often being called on to speak at meetings and conferences on transportation and leadership issues.

Margaret recognizes the importance of giving a voice to the transportation industry in the public policy realm. First at WTS and then with the MassGAP, Margaret has been a staunch proponent of women in transportation, providing insight and perspective on key policy issues in the public policy debate. She has fought tirelessly to bring qualified women in transportation to Massachusetts for leadership positions in the state’s transportation agencies. Margaret’s passion is a hallmark of her leadership in the transportation profession. She’s been a positive force in shaping transportation policy as well as advancing women in transportation.

Throughout Margaret’s career, she has promoted the advancement of women in transportation through her active involvement with WTS. Margaret has held many positions for our local chapters, including having served on the Board of Directors for WTS International and as President of WTS-Boston.

Margaret has helped foster the future leaders of tomorrow—she believes in the “reaching back” philosophy. Even as she has risen to the top of the Boston transportation scene, Margaret regularly helps elevate those around her. When she was Co-Chair of the WTS Annual Conference in Boston, she would attend committee meetings, bring younger members into the discussion, solicit their opinions and validate their ideas. Margaret’s also been involved in WTS Boston’s formal mentoring program since its inception. One of her mentees from the 1999 program still values their relationship and appreciates the time Margaret takes to continue the relationship years later.

Member of the Year

Gina Baas

Assistant Director
Education and Outreach, Center for Transportation Studies
University of Minnesota

There are few as passionate about transportation as Gina Baas. As a WTS member since 1995, she has shared that passion with the Minnesota Chapter by serving on the chapter board in several positions, including President in 1999. She was the arrangements chair for the 2002 WTS National Conference and chaired the chapter’s 25th Anniversary Celebration Committee in 2007. Gina now provides guidance to the current board as an active member of the advisory board. She is knowledgeable about a broad range of transportation topics and can connect the dots to bring topics and people together to discuss issues and solutions. In 2011 Gina generously gave her time as moderator for the chapter’s successful panel on social media and transportation. She also helped the chapter launch its first Transportation YOU events by facilitating
collaboration between WTS and her employer, the University of Minnesota's Center for Transportation Studies. She is recognized as a
talented transportation professional and is respected by those who have the privilege of working with her.

Since 2009, Gina has served as co-chair of WTS International's Membership Development Committee. Her leadership on the committee
contributed to the success of the 2011 membership drive, which introduced more than 300 new members to WTS. Gina also uses her
role on the committee to strengthen communications at both the local and international levels. She graciously shares information with
the local chapter, provides guidance on how to connect with the International WTS community, and helps translate information from
the International Board to help determine impacts and opportunities for the local chapter.

Her knowledge of transportation topics and her impressive network within the transportation community has strengthened the Min-
nnesota chapter’s efforts to communicate information on transportation issues and solutions. When talking about transportation, Gina
doesn’t hesitate to pull WTS into the conversation. She proudly acknowledges her long-term WTS participation, and she encourages
others to join WTS and participate as well.

**Employer of the Year**

**Michael Baker Jr., Inc.**

Michael Baker Corporation is a leader in the transportation industry, always on the cutting edge of new technology, such as offering
a more efficient survey system in providing full LIDAR services, sustainable solutions to transportation needs, and experience and in-
novation with Accelerated Bridge Construction techniques. Baker is consistently ranked in Engineering News-Record (ENR) magazine in
the top 10 percent of the 500 largest U.S. engineering design firms and in the top 25 of numerous individual markets. Michael Baker
Corporation provides engineering, design, planning, and construction services for its clients’ most complex challenges worldwide.

Baker offers its employees various programs for professional networking, professional education, scholarship opportunities, mentoring
opportunities, and leadership. In 2011, Baker started a pilot internal mentoring program so that employees can grow personally and
professionally to meet his or her career goals. The program pairs a more senior, experienced employee with a younger professional to
share ideas, answer questions, and support staff in their efforts to advance in the company and transportation industry. Baker always
encourages employees to participate in activities that will advance their professional and technical growth, and provides financial
assistance for approved external professional development, including tuition reimbursement. More than 1,000 Baker employees are
members of more than 500 professional organizations and more than 30% hold leadership positions.

With an eye on the future, Baker recognizes that the fields of science, technology, engineering, and math (STEM) serve a critical role
in the global marketplace and that our future depends on younger generations continuing careers in STEM-related fields. Baker recog-
nizes this importance and does its share to promote STEM fields to students of all ages, specifically within the transportation industry,
by offering a variety of exciting student programs, including partnering with colleges/universities in cooperative education programs,
providing internship opportunities, and sponsoring job shadowing experiences.

Forty Baker employees are WTS members representing 16 different chapters—and approximately 40% of them hold leadership posi-
tions. Baker has financially sponsored all 16 chapters in varying degrees, as well as offered its marketing, graphic design, and admin-
istrative time and materials for various chapter needs. Baker was supportive in founding several of the WTS chapters, including San
Antonio and Utah. In addition to winning the WTS 2012 award for Employer of the Year, Michael Baker Corporation has been honored
at the chapter level by Greater NY (2006), Atlanta (2007), Colorado (2010), and Central Pennsylvania (2011) as Employer of the Year.
Baker employee, Colleen Turner, has been recognized as WTS Baltimore Member of the Year (2011). In the last decade, at least four
Baker employees have been selected to attend the prestigious WTS Leadership Program. In addition, Baker has consistently attended
every WTS annual conference in the last decade.
2012 Recognition Award Recipients

Rosa Parks Diversity Leadership Award

Ohio Department of Transportation

In the summer of 2011, nearly 40 students from three Columbus, OH, city high schools participated in an internship program to promote engineering careers. Due to their socio-economic backgrounds, most of the interns lacked the opportunities that many other students are afforded; more than 95% of them were minorities, and some were from immigrant families. The interns were paid for their part-time work offered at various businesses, including local engineering consulting companies, utility companies and public agencies. With the generous funding received from the Ohio Department of Transportation (ODOT) and the participation and funding of local companies, the students who participated in the 2011 summer internship program were paid $10 per hour for this part-time, eight-week program. In addition to the learning experienced at each of the 13 participating companies, the students were invited to tours of the ODOT and the Delaware Wastewater Treatment Plant.

The mission of the Columbus City Schools (CCS) Engineering Program and the Academy of Engineering is to provide each student with the academic knowledge, commitment, and skills required to succeed in post-secondary education and careers in the fields of science, technology, engineering and mathematics (STEM). The program is affiliated with the National Academy Foundation, which requires each student in the program to have at least one summer internship experience.

The summer program proved to be a success due to ODOT’s support and funding—ODOT provided $48,000 to the 2011 program as a major funding participant. This funding supported 16 of the student interns plus funding for three part-time life coaches. In addition, ODOT staff introduced the young adults to various transportation careers and offered their time, support, and knowledge to the students. The funding and support of ODOT propelled the program to a higher level and enabled more students to be provided the authentic experiences critical to the success of the future transportation workforce. In addition, mentoring possibilities for the future have increased through the one-on-one relationships developed with the professionals the students met and worked with during their time as interns.

Innovative Transportation Solutions Award

Bicycle Travel Data Collection via Smart Phones

University Transportation Center for Mobility
Texas Transportation Institute at Texas A&M University

An innovative project has been initiated to collect bicycle travel data and identify the most popular bicycle routes in the Austin, TX, region. The study utilizes CycleTracks, an application developed by the San Francisco County Transportation Authority, to help transportation planners make informed decisions about bicycle use and preferred facilities in the community. Available for free download, CycleTracks uses smart-phone GPS support to record a user’s bicycle trip routes and times, and display maps of their rides. A user specifies a purpose for each trip, such as commuting, shopping, exercise, etc., and uses the app to start and stop recording the ride. Data representing the trip purpose, route, date, and time are confidentially sent to the Transportation Authority’s servers. This data, in turn, can then be used to create transportation models that better predict where cyclists will ride and how various types of land development and transportation infrastructure will affect cycling in a community. If smart phones prove to be an effective tool for collecting bicycle travel data, the information could be used for aiding decisions regarding where to locate bicycle facilities and what types of facilities users prefer. By providing adequate facilities, the mode share of bicyclists will increase and lead to a reduction in congestion, as well as healthier and happier people in livable communities.

Using the Austin community as a test case, the resulting dataset will be the first of its kind in Texas. Austin was chosen for this project because of its strong cycling culture, bicycle-friendliness, and the presence of several universities like the University of Texas. The data from the CycleTracks application will help the Texas Department of Transportation (TxDOT) and the City of Austin understand the needs of cyclists in order to more effectively prioritize cycling infrastructure investments. Nearly 3,000 trips were gathered on CycleTracks during the May - November 2011 data collection period. The project is currently in the data analysis phase and the project concludes at the end of May.

This project was initiated in 2011 by the Texas Transportation Institute (TTI) at Texas A&M University (TAMU) in partnership with the Center for Transportation Research (CTR) at the University of Texas at Austin (UT-Austin), funded through the University Transportation Center for Mobility at TTI, the Texas Department of Transportation (TxDOT), and the City of Austin.
2012 Scholarship Recipients

2012 CH2M HILL Strategic Partner Scholarship
Cortney Mild, Portland Chapter
Cortney Mild is in her final term of the Master of Community and Regional Planning program at the University of Oregon. Cortney is passionate about retrofitting US cities to create well-balanced, multi-modal transportation systems. Last summer Cortney interned with the Dutch transportation consulting firm Goudappel Coffeng. This year she has been honored as the Oregon Transportation Research and Education Consortium student of the year, an Eno fellow, and recipient of the Portland WTS Chapter’s President’s Legacy Leadership scholarship. In her former life, Cortney was a professional ballet dancer.

The President’s Legacy Scholarship
Jamie Fischer, Atlanta Chapter
Jamie Montague Fischer is native to Atlanta, where she hopes to stay and contribute to an improving transportation system for years to come. She is passionate about infrastructure, education, communications and social justice, all of which is reflected in her work and volunteer activities. She holds Bachelor’s degrees in English (Agnes Scott College) and Civil Engineering (Georgia Tech) as well as a Master’s in Transportation Engineering from Georgia Tech. Her PhD research focuses on incorporating human and quality-of-life-oriented concerns into infrastructure management, in general, and transportation decision making, in particular. Jamie is active in WTS and the Institute of Transportation Engineers at Georgia Tech. In the past, she has served as the Chairperson of the Bahá’í Club and newsletter editor for Engineers Without Borders at Georgia Tech, and as President of the Poetry Etc. Club at Agnes Scott College. In the wider community, Jamie volunteers for programs for children and youth devoted to character building, literacy, a sense of world citizenship, and humanitarian service.

Helene H. Overly Graduate Memorial Scholarship
Kara Luckey, Colorado Chapter
Kara Luckey is currently a PhD student in the College of Architecture and Planning at the University of Colorado, where her work is focused on transportation planning and policy, with a focus on social equity issues. She is particularly interested in the relationship between transportation infrastructure and community development and is currently engaged in research related to transportation and housing equity and public transit’s role as an economic development tool. Kara holds a B.S.E. in Civil Engineering and has over seven years of experience as a transportation and transit planner. She has been active in WTS Colorado for many years, serving on the Professional Development Committee and coordinating the scholarship and professional mentoring programs.
2012 Scholarship Recipients

Sharon D. Banks Memorial Undergraduate Scholarship
Amanda Wall, Atlanta Chapter
Amanda Wall graduated with a Bachelor of Science degree in Civil Engineering from the Georgia Institute of Technology in Atlanta, Georgia. She was the first to graduate from college in her family of nine. During her time as an undergrad, Amanda maintained a 4.0 GPA. In 2011, Amanda was awarded the Georgia Tech Joe S. Mundy Global Learning Experience Travel Award to travel to the Netherlands, Germany, and Belgium to study the cultural and economic sustainability of the respective transportation systems. She is currently working as an intern under Dr. Scott at MARTA in Atlanta, where she is gaining valuable experience in the public sector. Amanda plans to study transportation systems and policy while working on her Masters at Georgia Tech. She was awarded a full Dwight David Eisenhower Transportation Fellowship to support her graduate studies and research surrounding the Georgia Transportation Investment Act of 2010. Through her graduate studies, she hopes to make an impact on communities across the nation with the results of her research on the TIA 2010 legislation. After graduation in May 2013, Amanda plans to begin a career in the public sector of Atlanta’s transportation industry. With her background in policy and transit, she hopes to work toward solving many of Georgia’s transportation issues.

Molitoris Leadership Scholarship for Undergraduates
Jannet Loera-Gutierrez, Inland Empire
Jannet is pursuing a Civil Engineering degree with a concentration in Transportation Engineering. She maintains a GPA of 3.71 and plans to obtain a Masters Degree in Civil Engineering with emphasis on Transportation Issues. Jannet presented her investigation on the relationship between speed limits and road safety at the Southern California Conference of Undergraduate Research. She was invited to join Tau Beta Pi and Chi Epsilon (Engineering & Civil Engineering Honor Societies) and is a member of ASCE, ITE, and the Concrete Canoe Team, as well as WTS Inland Empire and Orange County Chapters. Jannet interns at the County of Riverside Transportation Department where she has worked on various engineering projects completing field reviews, cost estimates, hydrology studies, and street designs. After graduation, she plans to obtain the Principles and Practice of Engineering (PE) and Professional Land Surveyor (PLS) exams and become a Registered Civil Engineer and Land Surveyor. One of her career goals is to be involved in the High Speed Rail project to help fix the existing transportation infrastructure.
Engage with professionals from across the country to discuss their recent transportation projects and research.

**Thursday, May 10, 5:30pm – 7:00pm and Friday, May 11, 10:15am - 12:00pm.**

### Thursday & Friday Sessions

**Virtis Bridge Rating Non-Standard Gage/Distribution Factor Analysis Study**  
Nyssa Beach (Jacobs)

**The Application of Smart Phone Truck Data to Develop Freight Performance Measures and Support Transportation Planning**  
Katherine Bell (Portland State University)

**Top Ten Strategies to Reduce O&M Costs for Parking Structures**  
Matt Davis (Watry Design)

**Sustainable Solutions for Green Mobility**  
Larry Ehlers (AECOM)

**Eagle P3 Project: It's D-BOM! U.S. Transit's First Full PPP**  
Kevin Flynn (Regional Transportation District)

**WIN with RTD**  
Kerrn Hardin (Regional Transportation District)

**Pa`ia Relief Route: Improving a Community with Transportation Solutions**  
Jo-Anna Herkes (SSFM International)

**New Orleans Street Cars, an Ongoing Evolution**  
Don Holloway (AECOM)

**Environmental Justice: Little Tokyo (Los Angeles) and Closing the Light Rail Gap**  
Helene Kornblatt and Virginia Jackson (CDM Smith)

**Intercity Rail in the Desert**  
Jennifer Love (Parsons Brinckerhoff)

**The NYC Sustainable Streets Index: Reporting on NYC's Transportation System**  
Catherine Matera (New York City DOT)

**Tips for Writing a Shorter, Better EIS**  
Stephanie Miller (Parametrix)

**Protecting Transportation Infrastructure from the Impacts of Climate Change**  
Mary Murphy (New Jersey Transportation Planning Authority)

**TERC Sustainability Framework**  
Jessica Myklebust and Holly Buck (Felsburg, Holt & Ullevig)

**A Method to Evaluate Bicyclist Safety at Intersections**  
Krista Nordback (University of Colorado Denver)

**West Side Transit Enhancement Study**  
Cindy Patton and Kyle Dalton (City & County of Denver)

**North by Northwest Connector: Be Driven**  
Carole Richardson (David Evans and Associates, Inc.)

**Fire and Life Safety in a Snowshed**  
Campbell Rightmyer (Hatch Mott MacDonald)

**Port of Miami Prepares for Post-Panamax Era**  
Karen Samulenas and Kathy Walsh (Bergmann Associates)

**Diverging Diamond Interchanges – State of the Practice**  
Jeremy Jackson and Laycee Kolkman (HDR)

**North Carolina DOT’s Context Based Approach to Complete Streets**  
Lindsey Sousa and Will Wagenlander (Parsons Brinckerhoff)

**Shuttle Planning for Arches National Park Congestion Management Study**  
Cathleen Sullivan (Nelson/Nygaard)

**Iwi Kupuna on the Honolulu Rail Transit Project**  
Kara Swanson (Parsons Brinckerhoff)

**Bridge Enterprise – Innovative Funding and Delivery**  
Lauren Boyle (AECOM) and Mary Klopfenstein (Goodbee & Assoc.)

**The West of the Story**  
Brenda Tierney (Regional Transportation District) and Kathy Berumen (Denver Transit Construction Group)

**City of Fort Collins – MAX Bus Rapid Transit Project**  
Terry Tyrrell (AECOM) and Erika Keeton (City of Fort Collins)

**San Ysidro Land Port of Entry – The Gateway to the U.S. from Mexico**  
Laura Weis (AECOM)

**Modeling FAA Surfaces for Airspace Analysis Using Geopak**  
Lane Wheelety (Freese & Nichols, Inc.)

**Application of Monte Carlo Risk Simulation Model in Travel Demand Forecasts for Toll Facilities**  
Lin Zhou (CDM Smith)

**What in the World is Diversity?**  
Amy Lewin (City of Fort Collins), Tykus Holloway (City & County of Denver), Rachel Saunders (City & County of Denver)

**Where in the World Are You From?**  
Amy Lewin (City of Fort Collins), Tykus Holloway (City & County of Denver), Rachel Saunders (City & County of Denver)
Engage with professionals from across the country to discuss their recent transportation projects and research.

Thursday-Only Sessions, May 10, 5:30pm – 7:00pm

Adaptive Public Outreach in a Traditional Neighborhood
Stephanie Camay (URS)

ADA Mobile Solution for DelDOT’s Pedestrian Inventory for ADA Compliance
Crystalann Deardorff (Johnson, Mirmiran & Thompson)

Transportation Focused STEM Outreach for 7th-12th Grade Young Women
Kristina Fields (University of Wisconsin Platteville)

Interagency Transportation, Land Use and Climate Change Pilot Project
Lindsey Morse (Volpe National Transportation Systems Center US DOT)

Design-Build of the Historic Denver Union Station
Rick Romig and Dave Center (AECOM)

The Future of Debris Management
Tammy Thomas (Atkins)

Transportation Planning DSST Style
Diana Saucedo (Denver School of Science and Technology)

WTS Colorado at the Transportation YOU D.C. Youth Summit
Aimee Valdez (Denver School of Science and Technology)

Friday-Only Sessions, May 11, 10:15am – 12:00 pm

Delaware’s Transportation Management Team Program
Jennifer Duval (Jacobs)

Baltimore City Commercial Vehicle Compliance Plan: An Innovative Approach
Valorie LaCour (Baltimore DOT) and Janie Tiedeman (URS)

Carshare Vehicle Selection Through the Drivers’ Seats of Operators and Cities
Hannah Polow (UCLA)

The Grand Boulevard Initiative
Megan Wessell (ICF International)

Broadening Share the Road Through Collaborative Networks
Joan Sabott (CDR) and Betsy Jacobsen (Colorado DOT)

MassDOT’s Accelerated Bridge Program
Lisa Schletzbaum (Massachusetts DOT)

I-70 Mountain Corridor Advanced Guideway System Feasibility Study
Tom Underwood (Jacobs)
# WTS International Board of Directors

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## 2012 - 2014

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<tr>
<th><strong>PRESIDENT</strong></th>
<th><strong>DIREKTORS</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Julia Kuhn</td>
<td>Lisa Maurath</td>
</tr>
<tr>
<td>Kittelson &amp; Associates Inc.</td>
<td>Parsons Brinckerhoff</td>
</tr>
<tr>
<td>Portland, OR</td>
<td>Los Angeles, CA</td>
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<td></td>
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<tr>
<td><strong>VICE PRESIDENT</strong></td>
<td><strong>SECRETARY</strong></td>
</tr>
<tr>
<td>Dorri Giles Raposa</td>
<td>Elizabeth Sanford</td>
</tr>
<tr>
<td>HDR Engineering, Inc.</td>
<td>Cambridge Systematics, Inc.</td>
</tr>
<tr>
<td>Boston, MA</td>
<td>Atlanta, GA</td>
</tr>
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<td></td>
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</tr>
<tr>
<td><strong>SECRETARY</strong></td>
<td><strong>IMMEDIATE PAST PRESIDENT</strong></td>
</tr>
<tr>
<td>Elizabeth Sanford</td>
<td>LaVerne Reid</td>
</tr>
<tr>
<td>Cambridge Systematics, Inc.</td>
<td>FAA, retired</td>
</tr>
<tr>
<td>Atlanta, GA</td>
<td>New London, CT</td>
</tr>
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<td></td>
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</tr>
<tr>
<td><strong>TREASURER</strong></td>
<td><strong>IMMEDIATE PAST PRESIDENT</strong></td>
</tr>
<tr>
<td>Ruth Lehmann</td>
<td>Darlene K. Gee</td>
</tr>
<tr>
<td>Consultant</td>
<td>HDR Engineering, Inc.</td>
</tr>
<tr>
<td>Mission Viejo, CA</td>
<td>San Francisco, CA</td>
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</tr>
<tr>
<td><strong>IMMEDIATE PAST PRESIDENT</strong></td>
<td><strong>TREASURER</strong></td>
</tr>
<tr>
<td>Pippa Woods</td>
<td>Cynthia Stott</td>
</tr>
<tr>
<td>Trenton, NJ</td>
<td>Cynthia Stott &amp; Associates</td>
</tr>
<tr>
<td></td>
<td>San Francisco, CA</td>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Laura L. Toole</td>
</tr>
</tbody>
</table>
# WTS Advisory Board

## 2010 – 2012

<table>
<thead>
<tr>
<th>Name</th>
<th>Position/Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anne Aylward</td>
<td>Deputy Associate Administrator for Research, Innovation, Training and Technology</td>
</tr>
<tr>
<td>Scott Belcher</td>
<td>President &amp; CEO, Intelligent Transportation Society of America</td>
</tr>
<tr>
<td>Kellene Burn-Roy</td>
<td>Senior Vice President, CDM</td>
</tr>
<tr>
<td>Grace Crunican</td>
<td>GM, Bay Area Rapid Transit</td>
</tr>
<tr>
<td>Shirley DeLibero</td>
<td>President &amp; CEO, DeLibero Transportation Strategies, LLC</td>
</tr>
<tr>
<td>L. Ndedi Ngonga</td>
<td>Senior Director, MTA New York City Transit</td>
</tr>
<tr>
<td>Elizabeth Levin</td>
<td>President, Liz Levin &amp; Company</td>
</tr>
<tr>
<td>Jeff Morales</td>
<td>Senior Vice President, Parsons Brinckerhoff</td>
</tr>
<tr>
<td>J. Bryan Nicol</td>
<td>Regional Business Group Manager, East Region, CH2M HILL</td>
</tr>
<tr>
<td>Norma Krayem</td>
<td>Senior Policy Advisor, Patton Boggs, LLP</td>
</tr>
<tr>
<td>Bryan Nichol</td>
<td>Transportation - East Region, CH2M HILL</td>
</tr>
<tr>
<td>Margaret O’Meara</td>
<td>Vice President, Parsons Brinckerhoff</td>
</tr>
<tr>
<td>Randy Pierce</td>
<td>West Regional Manager, Infrastructure, Jacobs</td>
</tr>
</tbody>
</table>

## 2012 – 2014

<table>
<thead>
<tr>
<th>Name</th>
<th>Position/Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anne Aylward</td>
<td>Division Chief, Transportation Planning &amp; Service Assessment, US DOT</td>
</tr>
<tr>
<td>Scott Belcher</td>
<td>President &amp; CEO, Intelligent Transportation Society of America</td>
</tr>
<tr>
<td>Kellene Burn-Roy</td>
<td>Senior Vice President, Camp Dresser McKee</td>
</tr>
<tr>
<td>Grace Crunican</td>
<td>GM, Bay Area Rapid Transit</td>
</tr>
<tr>
<td>Shirley DeLibero</td>
<td>President/CEO, DeLibero Transportation Strategies, LLC</td>
</tr>
<tr>
<td>Nuria Fernandez</td>
<td>Chief Operating Officer, MTA New York City</td>
</tr>
<tr>
<td>L. Ndedi Ngonga</td>
<td>Senior Director, MTA New York City Transit</td>
</tr>
<tr>
<td>Elizabeth Levin</td>
<td>President, Liz Levin &amp; Company</td>
</tr>
<tr>
<td>Bryan Nichol</td>
<td>Transportation - East Region, CH2M HILL</td>
</tr>
<tr>
<td>Margaret O’Meara</td>
<td>Vice President, Parsons Brinckerhoff</td>
</tr>
<tr>
<td>Randy Pierce</td>
<td>West Regional Manager, Infrastructure, Jacobs</td>
</tr>
<tr>
<td>Joni Powell</td>
<td>Vice President / Principal, Kleinfelder</td>
</tr>
<tr>
<td>Joseph Punicare</td>
<td>Executive Vice President, AECOM</td>
</tr>
<tr>
<td>Karen Rae</td>
<td>Deputy Secretary of Transportation, State of New York</td>
</tr>
<tr>
<td>Rose Sheridan</td>
<td>Vice President - Communications and Marketing, American Public Transportation Association</td>
</tr>
<tr>
<td>Thomas Spearring</td>
<td>President, Project Management Group (Americas), Hill International, Inc</td>
</tr>
<tr>
<td>Beverly Swaim-Staley</td>
<td>Secretary of Transportation, Maryland DOT</td>
</tr>
<tr>
<td>Christine Vineis</td>
<td>President, Capital Partnerships, LLC</td>
</tr>
</tbody>
</table>
## Blue Ribbon Committee Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Heather Barry</strong></td>
<td>State Transportation Commission (District 4) Colorado DOT</td>
</tr>
<tr>
<td><strong>Debra Baskett</strong></td>
<td>Transportation Manager City and County of Broomfield</td>
</tr>
<tr>
<td><strong>Kelly Brough</strong></td>
<td>President &amp; CEO Denver Metro Chamber of Commerce</td>
</tr>
<tr>
<td><strong>Tami Door</strong></td>
<td>President Downtown Denver Partnership</td>
</tr>
<tr>
<td><strong>Maria Garcia Berry</strong></td>
<td>President CRL Associates</td>
</tr>
<tr>
<td><strong>Don Hunt</strong></td>
<td>Executive Director Colorado DOT</td>
</tr>
<tr>
<td><strong>Cary Kennedy</strong></td>
<td>Deputy Mayor &amp; Chief Financial Officer City and County of Denver</td>
</tr>
<tr>
<td><strong>Charmaine Knighton</strong></td>
<td>Acting Regional Administrator FTA - Region VIII</td>
</tr>
<tr>
<td><strong>Angie Malpiede</strong></td>
<td>Regional Transportation District Board of Directors</td>
</tr>
<tr>
<td><strong>Carla Perez</strong></td>
<td>Assistant General Manager Administration, Regional Transportation District</td>
</tr>
<tr>
<td><strong>Phil Washington</strong></td>
<td>General Manager Regional Transportation District</td>
</tr>
</tbody>
</table>
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Keolis Transit
Parsons
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Kleinfleder
Michael Baker, Inc.
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Hotel Floor Plan

General Sessions and Gala (Thursday)

Grand Ballroom

Tour Desk Check-in

Silent Auction (closes Thursday at 7pm)

Beer Tastings (Thursday only)

Registration Desk

Exhibitors

Hospitality Desk

South Convention Lobby

North Convention Lobby

A

B

C

D

For other meetings, please inquire at Registration Desk
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Some characteristics are:

- Age
- Ethnicity
- Education
- Identity
- Mental/Learning/Physical Disability
- Gender
- Religious/Spiritual Values
- Socioeconomic Conditions
- Technical Discipline
- Transportation Industry
- Marital/Partnership Status
- Physical Appearance/Culture
- Race
- Political Affiliation
- Sexuality
- Geographic Location
- Language
- Family Status
- Cognitive Style
- Occupation
- Religious/Spiritual Values

What in the World Does Diversity Mean to You?

Learn more and share your thoughts about DIVERSITY at the two Poster Sessions Thursday and Friday.

Look for the World to find the DIVERSITY Posters!!
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