The Greater New York Chapter of the Women’s Transportation Seminar has set a course for the future that is strong, innovative and focused. At the end of two rewarding and challenging years serving as its president, I am proud to point to the gains we have made through collaborative hard work, and the dedication and determination of a growing corps of talented volunteers.

A renewed emphasis on programs, speakers and services has engaged and involved both current and prospective members. In fact, membership in the Greater New York Chapter has increased by 25 percent overall. Our burgeoning membership is a testament to our planning and initiatives, which are ever expanding our reach.

The achievements of WTS are won by our priceless volunteers, who give so much. Their work is bolstered by the generosity of our Corporate Partners. Our Corporate Partnership Program has grown by 60 percent, a tangible vote of confidence for an organization that affords us the ability to further enhance member services and benefits.

We continually seek new ways to support our members in developing their careers. Our Diversity and Professional Development Conference, member-only technical tours and member-only parties are true examples of our core focus. In addition, we have set in motion a special initiative to provide support for young professionals as they enter the transportation field. These events provide our members with tools and opportunities to plan the next stages of their professional lives and to forge lasting relationships with their industry peers.

I am proud of the triumphs of my tenure, and I am most fulfilled by the many people I have met and the numerous opportunities I have had to promote WTS, an organization whose loyal and accomplished volunteers are the hallmarks of its success. I look forward with anticipation to watching the organization continue to blossom.

Sincerely,
Felice Farber, President 2006-2008

### GNY Chapter’s 2007 Corporate Partners

<table>
<thead>
<tr>
<th>Corporate Partners</th>
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</thead>
<tbody>
<tr>
<td>DMJM Harris</td>
</tr>
<tr>
<td>Michael Baker Corporation</td>
</tr>
<tr>
<td>PB</td>
</tr>
<tr>
<td>Skanska Civil Northeast</td>
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<tr>
<td>Amman &amp; Whitney General Contractors Association of New York, Inc.</td>
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<tr>
<td>Gilbert Tweed Associates Inc.</td>
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<tr>
<td>HDR</td>
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<tr>
<td>PBS&amp;J</td>
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<tr>
<td>STV Group, Inc.</td>
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<tr>
<td>Trueform</td>
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<tr>
<td>AKRF, Inc.</td>
</tr>
<tr>
<td>ARCADIS</td>
</tr>
<tr>
<td>Cambridge Systematics</td>
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<tr>
<td>New York Building Congress</td>
</tr>
<tr>
<td>Sam Schwartz PLLC</td>
</tr>
</tbody>
</table>

The Greater New York Chapter would like to take this opportunity to thank all the companies, agencies and individuals who have generously contributed to our chapter and supported our programs and services. We look forward to your continued support of the Greater New York Chapter in 2008.

### Cover Photos

The photos represent some of our corporate sponsors’ projects. Clockwise from upper left:

- Ikea Shuttle – Sam Schwartz PLLC
- JFK JetBlue Terminal – Amman & Whitney
- AirTrain Howard Beach Station – STV Group, Inc.
- TBM – DMJM Harris/AECOM
- Manhattan Bridge North Upper Roadway – General Contractors Association of New York, Inc.
- ITS – PBS&J
- Farley Building – AKRF, Inc.
- FDR Drive Rehabilitation – HDR
- 34th Street Station 7 West Extension – PB
- Manhattan Bridge – Michael Baker Corporation
**Woman of the Year**

**Brenda McIntosh**, Director, Employee Programs at New York City Transit (NYCT), was the 2007 recipient of the Rosa Parks Diversity Leadership Award. She is responsible for NYCT’s Employee Suggestion Program and played a major role in the design and development of the agency’s Mentoring Program. Brenda is also a Certified Executive and Organizational Coach. She received her certificate from New York University. She is dedicated to the Mentoring/Coaching process, and is a member of the International Mentoring Association, the International Coach Federation, as well as a member of the Conference of Minority Transportation Officials.

Brenda is also a Certified Executive and Organizational Coach. She received her certificate from New York University. She is dedicated to the Mentoring/Coaching process, and is a member of the International Mentoring Association, the International Coach Federation, as well as a member of the Conference of Minority Transportation Officials. Brenda has made extraordinary strides in developing opportunities for women and minorities by volunteering as a WTS Mentor Committee Co-Chair and introducing the International Mentoring Association to the Chapter’s Mentor Committee.

She promotes the WTS Mentor Program and supports the agency-wide Mentoring Program created by NYCT in 2002.

**Member of the Year**

**Susan Kupferman**, Chief Operating Officer of the Metropolitan Transportation Authority (MTA), was honored as the 2007 Woman of the Year at the Annual Awards Dinner in New York in October. She became COO in January 2007, taking leave from the position of President of MTA Bridges and Tunnels (B&T), which she had held since March 2006. Previously, Susan served as Director of the New York City Mayor’s Office of Operations for Mayor Michael Bloomberg, where she is credited with completely overhauling the City’s performance management and reporting system. In addition, Susan was the mayor’s advisor and lead representative on the MTA Board of Directors.

Susan was the first full-time Co-Director of the Rudin Center for Transportation Policy and Management. She also served as the Executive Director of the National Association of City Transportation Officials.

During her 20-year career in New York State government, she held a variety of senior-level positions, including Assistant Secretary for Transportation. While at the Thruway Authority, she was the recipient of the Chairman’s Medal for Outstanding Service.

**Rosa Parks Diversity Leadership Award**

**Jenny Kapelyan**, a project controls manager with PB, received the 2007 Member of the Year award. Since joining WTS in 1997, Jenny has shown an extraordinary commitment and dedication to the organization and has actively promoted WTS both within her company and to the transportation community at large. Jenny has served the chapter in numerous capacities including Website Chair, Treasurer, Vice President and as one of the chapter’s Directors-at-Large. She brought GNY into the electronic age by developing the first version of the Chapter’s email notification system; implementing credit card payments at events; partnering with other organizations to provide programs with continuing education credits; and has served as the chapter’s representative to WTS International. We welcome Jenny as President for 2008-2010.

**Employer of the Year**

**New Jersey Turnpike Authority** received the Employer of the Year Award for its demonstrated commitment to excellence and quality, achievement on affirmative action, and its recognition of the value of WTS’ mission. The Authority owns and operates the New Jersey Turnpike and the Garden State Parkway, and is dedicated to the safe, efficient movement of people, goods and information.

The Authority is a diverse organization of 3,000 employees, with numerous talented and dedicated women in leadership roles. Women are represented in the Authority at the highest levels of management including both Deputy Executive Directors Diane Scaccetti and Mary K. Murphy, as well as at the director, deputy director, assistant director and management levels. There are female professionals in most departments including Engineering, Operations, Maintenance, Tolls, Electronic Toll Collection, Strategic Planning, Law, Human Resources and Finance.

The Authority is committed to the development of its employees through in-house training and seminar programs, as well as a tuition reimbursement and an apprentice program. The Authority also supports its employees by paying for their membership and participation in work-related professional organizations such as WTS.
The programs in 2007 focused on the transportation industry’s need to adapt to a changing world and to confront the major problems facing the nation: population growth, traffic congestion and global warming. In addition, the programs looked at the future opportunities in the Greater New York region.

FEBRUARY

Annual Awards Meeting:
“An Overview of the Mission of the Port Authority of NY & NJ”

Speaker
Anthony Shorris, Executive Director, Port Authority of New York and New Jersey

MARCH

Second Annual Diversity and Professional Development Conference

Speakers
Laura Toole, President, Michael Baker Corporation
Janet Campbell, a Principal and Transportation Planner and Senior Traffic Engineer, Sam Schwartz PLLC
Joan McDonald, former Senior Vice President for Transportation at the NYC Economic Development Corporation
Jeffrey Smalls, President and CEO of Smalls Electrical Construction, Inc.
Donna Walcavage, Principal, Donna Walcavage Landscape Architecture + Urban Design
Flora Castillo, NJ Transit board member
Gail Chandler, MTA Long Island Bus
Pippa Woods, Business and Project Development Director for the Voorhees Transportation Center at Rutgers
Joel Ettinger, Executive Director, New York Metropolitan Transportation Council
Laurie Gutshaw, Chief of Staff to the President of DMJM Harris
Lamond Kearse, Chief Compliance Officer for the MTA
Richard Maitino, Vice President, Parsons Transportation Group

Liz Claiborne Distribution Center Technical Tour

Speaker
Dan Raucci, Vice President, TEM Associates, Inc.

The Chapter also continued its efforts to increase its New Jersey presence by holding several meetings in the state.

The following is a summary of the variety of topics and fascinating speakers at our 2007 programs.
Small Business Contractors’ Forum

Speakers
Kris Kolluri, NJDOT Commissioner
Monique King-Viehland, Senior Director, Small and Mid-Sized Business Development, Governor’s Office of Economic Growth
Francis Blanco, Executive Director, Division of Minority & Women Business Development, Governor’s Office of Economic Growth

APRIL

NJIT WTS Student Chapter Meeting
"Your Pathway to Transportation Careers"

Upcoming Design & Construction Opportunities in New York and M/W/DBE Expo

Speakers
Denise Berger, Deputy Director of Operations (Engineering Dept.), Port Authority of New York and New Jersey
Michael Jones-Bey, Executive Director of Minority and Women Business Development, Empire State Development Corporation
Judith Kunoff, Chief Architect, MTA New York City Transit
Joan McDonald, former Senior Vice President for Transportation at the NYC Economic Development Corporation
David Resnick, Deputy Commissioner, Structures, NYC Department of Design & Construction

Joint Program with the Institute of Transportation Engineers (ITE):
"What’s Ahead for Transportation in New Jersey and New Jersey Turnpike Authority Interchange 6 to 9 Widening Project?"

Speakers
Mary K. Murphy, Deputy Executive Director, NJ Turnpike Authority
Kris Kolluri, NJDOT Commissioner
Stephen Buente, Supervising Engineer, Planning, NJ Turnpike Authority
Gary Davies, Urbitran
Alain Kornhauser, Princeton University

On March 28 at the Small Business Forum, from left: WTS-GNY Programs (NJ) Co-Chair Kashfia Billah; WTS-GNY Immediate Past President Pippa Woods; Director-at-Large Illeana Ivanciu; and WTS-GNY Programs (NJ) Co-Chair Jean Laird.

At the NJIT-WTS Student Meeting, Thecla Koffah (center) with WTS members Hilda Lefebre of BEM Systems (left) and Mary Ameen, Director of External Affairs at the North Jersey Transportation Planning Authority (right).

On April 18 at the Joint Program with ITE, from left: NJ Turnpike Authority Deputy Executive Director and WTS member Mary K. Murphy; Urbitran Executive Vice President Gary Davies; NJ Turnpike Authority Supervising Engineer, Planning, Stephen Buente; WTS NJ Programs Co-Chair Jean Laird; WTS member Amy Sokalski; WTS member Emily Smith; and ITE Met Section President Armando Lepore.

Media Consultants at the M/W/DBE Expo

Howard/Stein-Hudson Associates, Inc.
Robinson Aerial Surveys, Inc.
MAY
“Demystifying Environmental Impact Statements”
Speakers
Anne Locke, Senior Vice President, AKRF Inc.
Julia Cowing, Senior Vice President, AKRF Inc.
George Penesis, Vice President, AKRF Inc.
NJ Transit Rail Operations Center and Meadows Maintenance Complex Technical Tour
Speakers
Sandra Check, Chief of Operations Communications, NJ Transit
Bill Duggan, General Manager of Rail Operations, NJ Transit

JUNE
4th Annual Golf Outing

JULY
“Transportation in a Changing World”
Speaker
Astrid Glynn, NYSDOT Commissioner

AUGUST
Annual Boat Ride

SEPTEMBER
Members-Only Breakfast:
“A Conversation with FTA Regional Administrator Brigid Hynes-Cherin”

OCTOBER
Annual Awards Dinner
“A New Era of Infrastructure”
Speaker
Elliot Sander, Executive Director and CEO, MTA
Route 52 Causeway Technical Tour
Tour Facilitators
Edward Panuska, Project Manager, George Harms Construction Company
Chris Carter, Senior Project Engineer, George Harms Construction Company
Speakers
Joseph Romano, Deputy Project Manager, Michael Baker Corporation
Wendy Haugeto, Senior Engineer, Michael Baker Corporation
Cassandra Khazem, Senior Engineer, Michael Baker Corporation

DECEMBER
Holiday Party at Trinity Place in Lower Manhattan
Members-Only Breakfast:
“The Future of Federal Transportation Policy and Funding – What are the Issues Congress Faces in Reauthorizing SAFETEA-LU?”
Speaker
Francis “Frank” McArdle, Member of the National Surface Transportation Policy and Revenue Study Commission

The May EIS Educational Forum.

Getting into the swing of things are from left: Jennifer Strasser, Kimberley Wagner, Richard Cassin and Glen Wu.

At the Annual Boat Ride, NJ Transit Board member Flora Castillo (far right) and NJ Transit friends. From left: Penny Bassett-Hackett, Sandy Check and Janet Clark.

At the Annual Boat Ride, from left: WTS-GNY President Felice Farber, Treasurer Stacey Hodge and Secretary Heather Cuffel.

At Club 101 in July, NYSDOT Commissioner Astrid Glynn with WTS-GNY President Felice Farber.

Members-Only Breakfast in September, FTA Regional Administrator Brigid Hynes-Cherin and WTS-GNY Vice President Gail Spears.

The group poses for a photo at the Route 52 construction site in October.
As Indian Summer swathed the city in its balmy warmth on a mid-October night, WTS Greater New York Chapter members and industry leaders came together at Bridgewaters in Lower Manhattan to honor Susan Kupferman as the 2007 Woman of the Year. Jeannie Kwon and Rima Zahalan were the recipients of the 2007 scholarships. MTA Executive Director and CEO Elliot Sander gave the keynote address.

FRIENDS OF WTS-GNY

Our sincere thanks to the following companies who provided in-kind services for the 2007 awards dinner:

AKRF, Inc.
Conti Group, Inc.
DMJM Harris/AECOM
Esteban Graphics, Inc.
General Contractors Association of New York, Inc.
Metropolitan Transportation Authority
PB

WTS would like to thank the Dinner Planning Committee chaired by Amy Kaufman, and committee members and volunteers Megan Carton, Nancy Gulino, Claudia Haskins, Brenda McIntosh, Betsi Nemeth, Ann Rodriguez, Marcela Rodriguez, and Gail Spears. Our thanks also go out to all those who donated items to the Silent Auction, which raised $3,370 for the scholarship program.
Congratulations to the Mentoring Program graduates of December 2007! Good luck in your new endeavors as you strive to attain your goals. Mentoring is a members-only benefit that provides an excellent opportunity for tomorrow’s leaders to begin a one-on-one relationship with senior-level industry leaders for a year-long program. Mentors provide valuable expertise and exposure to their apprentices. The leaders that are developed have gone on to increasingly prominent roles inside and outside of WTS. The 2008 group will be welcomed in February. Mentor and Apprentice training, and orientation and assignments, will be provided to integrate the needs of the participants within the structured program. This excellent opportunity has been highly promoted by the WTS board and we welcome volunteers who want to become involved in next year’s committee. Get ready for a vibrant year and a worthwhile experience that will resonate throughout your career!

2007 Mentoring Program

Apprentices
Stacey Hodge  
DMJM Harris
Olivia Szabo  
Earth Tech
Jing Du  
MTA Bridges & Tunnels
Ella McLeod  
MTA New York City Transit
Maria Garcia  
MTA Bridges & Tunnels
Dr. Betty Spence

Apprentices
Albert DiBernardo  
Weidlinger Associates, Inc.
Carl Selinger  
Carl Selinger Associates
Malinda Foy  
MTA New York City Transit
Robert Kaplan  
MTA New York City Transit
Darlene Rivera  
MTA New York City Transit
George James  
MTA New York City Transit
Joseph Izzo  
HDR
Janice Li  
Lea & Elliot Associates

Mentors
Cassandra Gibbon  
MTA Bridges & Tunnels
Karen Rosenberger  
New York State DOT
Cordelia Crockett  
MTA New York City Transit
Ivy Tzur  
Parsons Transportation Group

Mentors
Darlene Rivera  
MTA New York City Transit
George James  
MTA New York City Transit
Joseph Izzo  
HDR
Janice Li  
Lea & Elliot Associates
Committee Reports

Scholarship Committee

The Scholarship Committee diligently works to keep its database of past scholarship winners current. We also are interested in what career paths our previous winners have taken and we are pleased to highlight their ongoing achievements in transportation-related fields by publishing the “Where Are They Now” article in the Awards Dinner Journal. In this report, we’d like to take the opportunity to not only spotlight this year’s winners, but to also recognize the honors that continue to be bestowed on one of last year’s winners. It is rewarding for WTS to see that our scholarship awards are providing the financial support for Advancing Women in Transportation.

2007 Scholarship Winners

Jeannie Kwon is a candidate for a Master in Public Administration degree, with a concentration in transportation and management, at the Robert F. Wagner Graduate School of Public Service at New York University (NYU). She is also the Special Assistant for Policy at the MTA. She has worked as an Urban Age Researcher for the London School of Economics, has led volunteer community forums with Sustainable Long Island, and has served as a graduate teaching assistant for Transportation Policy at NYU. Jeannie is a member of the Transportation Research Board’s Strategic Planning Committee, and is also the Founder and Co-Chair of the Wagner Transportation Association, the first official transportation club at NYU, with over 60 members.

Jeannie would like to shape transportation policy and improve Long Island, and has served as a graduate teaching assistant for Transportation Policy at NYU. Jeannie is a member of the Transportation Research Board’s Strategic Planning Committee, and is also the Founder and Co-Chair of the Wagner Transportation Association, the first official transportation club at NYU, with over 60 members.

Jeannie would like to shape transportation policy and improve transportation operations from a customer service perspective. She is also interested in sustainability and green design issues. To this end, she is currently working on the MTA’s Sustainability Commission. In addition to the WTS scholarship, Jeannie will receive a $1,000 scholarship from the Urban Transportation Research Center.

Rima Zahalan is an undergraduate student at Rutgers University pursuing a dual degree in Civil Engineering and Mathematics with a minor in Economics. Her concentration is in transportation and structural engineering. Her interests include mass transportation and bridge engineering.

Aside from her studies, Rima will be working on a two-year project with the Rutgers Transportation Department called The Global Logistics Chain – A 21st Century Change Agent for the National Science Foundation that integrates new technologies with transportation systems to improve port development. Rima has been a member of The National Society of Collegiate Scholars since 2003 and Tau Beta Pi, the Engineering Honors Society, since 2005. She has also been a member of the American Society of Civil Engineers (ASCE) and the Society of Women Engineers at Rutgers since 2005. In 2006, she received the Ernest R. Schultz 1930 Scholarship and the Donald J. Butler Award for structural engineering. She has also participated in the ASCE Concrete Canoe Competition and Steel Bridge Competition since 2006. In addition, Rima is a member of Chi Epsilon, the Civil Engineering Honor Society, where she serves as treasurer.

Rima’s long-term goal is to reduce the effects of global warming through widespread use of mass transportation and transportation engineering.

Where Are They Now?

Li Chen won the WTS graduate Leonard Braun Scholarship in 2006, while working on her Ph.D. at City University of New York Graduate School. She is still working on her Ph.D., although she is much farther along. She recently made a presentation on dissertation topic, “Modeling the Risk of Cost Overrun for Transportation Projects,” and received advice and comments from a group of transportation planners and economists. In 2006, she was a student intern at the New York City Department of Transportation working on the West Side of Manhattan Traffic and Transportation study. She presented her work at a NYMTC luncheon.

Irina Kavalera won the WTS Sharon Banks Memorial Undergraduate Scholarship in 2006, while working on her bachelor’s degree in Civil Engineering at City College of New York. She is similarly still working on her bachelor’s degree. During summer 2007, she worked as an intern with Con Edison, which she has extended to a co-op while studying this fall. She was also selected to appear in Who’s Who among Students in American Universities and Colleges in recognition of outstanding merit and accomplishment.
The 2006-2008 term ended in a strong financial position with costs held steady, revenues in an upward trend, as we continued to grow and serve our members in the New York and New Jersey area. The accompanying table summarizes the Chapter’s 2007 revenues and expenses between January 1, 2007 and December 31, 2007. The Board began the year by submitting $10,400 from 2006 net revenues to the Greater New York Chapter WTS Scholarship (WTSS) fund. The WTSS fund has grown from $8,138.35 on Jan. 1, 2006 to just under $40,000 as of September 2007. Scholarship revenue from the June Golf Outing saw a significant increase in 2007. Over the past two years, the number of firms/agencies participating continued on next page

### Revenues

<table>
<thead>
<tr>
<th></th>
<th>2004 Actuals</th>
<th>2005 Actuals</th>
<th>2006 Actuals</th>
<th>2007 YTD</th>
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<tbody>
<tr>
<td>President</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>$400.00</td>
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<td>Membership *</td>
<td>11,460.00</td>
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<td>213.47</td>
<td>1,379.10</td>
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<td>Monthly Programs &amp; Workshops</td>
<td>34,607.95</td>
<td>28,526.00</td>
<td>34,105.02</td>
<td>31,734.00</td>
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<td>Corporate Partners</td>
<td>–</td>
<td>33,750.00</td>
<td>47,500.00</td>
<td>46,000.00</td>
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<tr>
<td>Diversity</td>
<td>3,295.00</td>
<td>–</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Fundraising</td>
<td>–</td>
<td>48,275.10</td>
<td>61,659.00</td>
<td>42,375.01</td>
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<tr>
<td>Student Affairs</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
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<tr>
<td>W/M/DBE EXPO</td>
<td>1,850.00</td>
<td>1,950.00</td>
<td>1,650.00</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$51,470.11</strong></td>
<td><strong>$128,029.57</strong></td>
<td><strong>$166,934.07</strong></td>
<td><strong>$136,296.68</strong></td>
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* Includes membership renewals for January to October 2007.

### Expenses

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<th>2004 Actuals</th>
<th>2005 Actuals</th>
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<tr>
<td>President</td>
<td>–</td>
<td>$491.37</td>
<td>$675.22</td>
<td>$511.16</td>
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<td>18.51</td>
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<td>703.07</td>
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<td>–</td>
<td>3,404.72</td>
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<td>Monthly Programs &amp; Workshops</td>
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<td>Membership (Events)</td>
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<td>Corporate Relations</td>
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<td>3,117.69</td>
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<td>Advisory Board</td>
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<td>Board Conference Calls/Retreat</td>
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<td>Newsletter (Annual Reports)</td>
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<td>Recognitions</td>
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<td>Professional Development</td>
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<td>786.25</td>
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<td>Public/Media Relations</td>
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<td>–</td>
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<td>Website/Database</td>
<td>–</td>
<td>361.65</td>
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<td>Miscellaneous</td>
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<td><strong>WTS Scholarship Deposit</strong></td>
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<td>21,255.61</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$47,265.31</strong></td>
<td><strong>$110,764.65</strong></td>
<td><strong>$141,013.42</strong></td>
<td><strong>$116,246.81</strong></td>
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### Net Revenue After Distributions

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<td><strong>Net Revenue</strong></td>
<td><strong>$4,204.80</strong></td>
<td><strong>$17,264.92</strong></td>
<td><strong>$25,420.65</strong></td>
<td><strong>$20,050.00</strong></td>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Scholarship</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$14,324.00</td>
<td>$20,670.48</td>
<td>$16,408.17</td>
<td>$17,291.65</td>
</tr>
<tr>
<td>Expenses (Fundraising)</td>
<td>15,168.62</td>
<td>17,067.64</td>
<td>5,010.66</td>
<td>–</td>
</tr>
<tr>
<td>Scholarship Awards</td>
<td>6,500.00</td>
<td>4,500.00</td>
<td>4,500.00</td>
<td>4,500.00</td>
</tr>
</tbody>
</table>

WTS Scholarship Fund Balance (January 2007) 25,341.83
WTS Scholarship Fund Balance (September 2007) 38,133.48
in the Corporate Partner Program increased significantly with revenues increasing 36 percent from $33,750 in 2005 to $46,000 at the end of 2007. The Board sought better returns on chapter funds and increased the annual interest earned by nine times more than 2005 levels.

The Board increased expenditures in several key areas in 2007 to both expand membership benefits and to improve chapter operations such as: a liability insurance expense, the Diversity and Professional Development Conference, professional photography, “member-only” programs and social networking opportunities such as the Boat Ride and the Holiday Party. Student affairs saw an increase in expenditures in 2007 stemming from a rise in student membership. The Board is looking forward to more student member participation in 2008 and has modified its 2008 budget to meet that expectation.